

Unit five

DATE

Cash Flow Forecast

- 1] Starting a business: predicts cost of premises, machinery, inventory and advertising.
- 2] Bank loans: Size of loan, when and for how long it is needed, when it can be repaid.
- 3] Run out of cash; needs loan / overdraft: Plan and inform banks before to get low prices.
- 4] Managing Cash Flow: If extra cash is predicted, loans or creditors could be paid.

[actively manage cash flow]

Income Statements

- ↳ It is a profit & loss account
- ↳ Used to compare business performance with previous years and other companies
- ↳ Helps in making decisions based on profit calculations
- ↳ Important part of a company's published accounts

USES

Break-Even Charts

- 1] Can easily visualise the expected profit or loss to be made at any level of output
 - 2] Impact on profit or loss of certain business decisions can also be shown by redrawing the graph.
 - 3] Safety Margin can be seen, which is the amount by which sales exceed the break-even point.
- Assumes costs & revenue are straight lines
 - Assumes all goods produced are sold
 - FC may change anytime

Balance Sheets

- ↳ Lists assets and liabilities at a particular time. Can be called the statement of financial position.
- ↳ Helps to analyse how the bs' expansion has been paid for
- ↳ Working Capital can be calculated
- ↳ Total long-term and permanent capital can also be calculated.

Accounts

- 1] Shareholders, creditors and governments use it to check on company performance.
 - 2] Managers use them for taking decisions and controlling the operations of a business.
 - 3] Other companies use them for comparing performance
 - 4] Banks will only lend more if the business is not at risk of becoming illiquid.
- External users cannot see all details
 - Ratios are based on past data [not indicative of future]
 - Data is affected by inflation; misleading comparisons btw years
 - Different companies may be using different accounting methods.

Typo

Formula sheet

DATE

PROFITABILITY RATIOS [Always a percentage]

$$\text{Gross Profit Margin \%} = \frac{\text{Gross Profit}}{\text{Sales revenue}} \times 100$$

$$\text{Net Profit Margin \%} = \frac{\text{Net profit}}{\text{Sales revenue}} \times 100$$

$$\text{Return on capital employed} = \frac{\text{Net Profit}}{\text{Capital employed}} \times 100 \%$$

LIQUIDITY RATIOS [Never a percentage]

$$\text{Current Ratio} = \frac{\text{Current Assets}}{\text{Current Liabilities}} \quad \text{Ideal: Between 1 and 2}$$

$$\text{Acid Test Ratio} = \frac{\text{Current Assets} - \text{Inventories}}{\text{Current Liabilities}} \quad \text{Ideal: 1}$$

OTHER FORMULAE

1] Owners equity = Total Assets - Total Liabilities

2] Capital employed = Shareholders' Funds + Long-Term liabilities

3] Working capital = Current Assets - Current liabilities

4] Gross Profit = Sales revenue - cost of sales

5] Net Profit = Gross Profit - Expenses

6] Total costs = Fixed costs + Variable costs